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MARINE CORPS ORDER 4400.196

From: Commandant of the Marine Corps
To: Distribution List

Subj: CENTRALIZED LOGISTICS MANAGEMENT FOR INDIVIDUAL COMBAT
CLOTHING AND EQUIPMENT (ICCE) AND CONSOLIDATED ISSUE
FACILITIES (CIF)

Ref: (a) MCO P4400.150E
(b) MCO P4400.151B
(c) MCO P4050.38B
(d) MCO P4400.39G
(e) UM 4400-124
(f) DOD 4145.19-R-1

Encl: (1) Authorized On-hand ICCE Consumables and Non-consumable
Collateral Equipment

1. Purpose. To provide broad guidance and responsibilities for centralized management of ICCE, and operation and management of CIF's.

2. Background. On 4 January 2000, the Commandant cancelled career length issue (CLI) for 782 gear and directed the transition to CIF's as the primary method of logistics support for ICCE. In accordance with that guidance, and the principles outlined in Precision Logistics, logistics support for ICCE will be centrally managed to increase efficiencies, reduce the burden on the Operating Forces, and improve customer support. This includes transferring the management of ICCE from organic supply accounts to a centralized CIF structure under the Marine Corps Materiel Command (MARCORMATCOM). It is the intent of this Order that CIF's conduct issue, recovery, and associated management of ICCE per references (a) through (f).

3. Information and Scope

a. This Order implements the Commandant's guidance to standup CIF's as the primary method of issue, recovery, and associated management of ICCE items. Additionally, it

directs the centralization of ICCE management under MARCORMATCOM as the single process owner for ground equipment life-cycle management.

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b. Implementation of this Order will affect the manner in which the Marine Corps obtains, distributes, and manages ICCE stocks during peacetime and contingencies. For that reason, new roles and responsibilities for centralized ICCE management are defined herein.

4. Centralized Logistics Management of ICCE. In accordance with the principles of lifecycle management, MATCOM will perform all functions related to supporting and sustaining ICCE for the operating forces and supporting establishment. Once the transition to CIF's is complete, organic supply accounts will no longer manage ICCE.

a. Roles and Responsibilities. This Order defines new roles and responsibilities for centralized ICCE management.

(1) The Deputy Chief of Staff for Installations and Logistics (DC/S I&L) is the advocate for combat service support (CSS) and is responsible for developing overall policy and providing oversight necessary to ensure Marine forces have adequate ICCE CSS capabilities to train, deploy, sustain, and reconstitute forces.

(2) The Commanding General, Marine Corps Combat Development Command (CG MCCDC) is responsible for researching, testing, and facilitating new logistics capabilities as they relate to providing ICCE support to the operating forces.

(3) The Commander, Marine Corps Materiel Command (COMMARCORMATCOM) is responsible for total lifecycle management of ICCE including all matters related to centralized logistics support, funding, and CIF operations. In that capacity, COMMARCORMATCOM provides ICCE support to operating force units and supporting establishment activities.

(4) The commander, Marine Forces Atlantic (COMMARFORLANT) and the Commander, Marine Forces Pacific (COMMARFORPAC) serve as the advocates for operating force users of ICCE and CIFs. In that capacity, the COMMARFOR's are responsible for monitoring CIF operations to ensure that centralized logistics support for ICCE

meets user requirements.

(5) The Commander, Marine Corps Bases Atlantic (COMMARCORBASESLANT) and the Commander, Marine Corps Bases Pacific (COMMARCORBASESPAC) serve as the advocate for supporting

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establish users ICCE and CIF's. Additionally, the COMMARCORBASES host the CIF's as tenant activities aboard bases, posts, and stations. In that capacity, the COMMARCORBASES shall provide services and support to the CIF's per all applicable Marine Corps Orders and local support agreements.

(6) The Commander, Marine Forces Reserve (COMMARFORRES) serves as the advocate for reserve users of ICCE items. The COMMARFORRES shall manage ICCE in organic supply accounts per references (a) through (f).

b. CIF Mission. To provide centralized issue, recovery, and associated management of ICCE for operating force units and Marines assigned to bases, posts, and stations in a geographical region. The CIF mission may be expanded when ICCE management is fully implemented. Future areas of consideration include nuclear, biological, and chemical defense (NBCD) items; contingency training allowance pool (CTAP) items; support for formal schools; and any other material conducive to centralized issue and recovery.

c. Concept of Operations

(1) CIF's will be centrally managed under COMMARCOPMATCOM with at least one per Marine Expeditionary Force (MEF) and satellite as needed.

(2) CIF's will operate in a manner that supports the needs of the Marine Corps while leveraging best business practices and the principles of integrated supply chain management.

(3) CIF's will be the primary source of supply for ICCE in support of operating and training requirements including issue, recovery, replacement, and accounting/custody of ICCE items. This includes ICCE support for active duty Marines in a geographical region, deploying units, reservists ordered to active duty, and support ICCE war reserve/surge requirements.

(4) CIF's will use an automated information system that provides total asset visibility of on-hand inventory and items issued. The system may be commercial-off-the-shelf but must be standardized among the CIF's, include as a baseline the capabilities

of the Combat Individual Equipment Total Asset Visibilities System (CIETAV), and interface with required legacy systems.

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(5) CIF's will operate in accordance with applicable materiel management regulations, Marine Corps Orders, and local policies.

5. Actions

a. The DC/S I&L shall publish broad policy guidance and provide necessary oversight for centralized management of ICCE and CIF operations.

b. The CG MCCDC shall integrate proposed ICCE support methodologies and operational requirements through the Combat Development System as they emerge.

c. The COMMARCORMATCOM shall:

(1) Centrally manage logistics support for ICCE and CIF operations. Includes fielding, replenishment, distribution, economic redistribution, and disposal.

(2) Plan, program, and budget for support and sustainment of ICCE. Includes replenishment of ICCE rendered unserviceable through normal wear and tear. Excludes damaged (beyond normal wear and tear), lost, or stolen ICCE written off by local commanders (per paragraph 5d(5)), and ICCE for units not supported by a CIF.

(3) Publish CIF operating guidance that includes procedures for CIF operations (ICCE issue and recovery) , support for deployed units, UDP units, and reservists ordered to active duty.

(4) Publish an annual bulletin in the 4400 series that lists ICCE managed by the CIF, ICCE consumables authorized for organic supply accounts (per paragraph 5d(4)), and phase-in/out items.

(5) Integrate CIF's in ICCE fielding procedures and associated recovery of phase-out equipment. Plan for economic utilization of obsolete/phase-out items at Schools of Infantry, Marine Corps Recruit Depots, and The Basic School.

(6) Coordinate with the CMC (MRX) to ensure that Military

Clothing Sales Stores stock and sell an adequate assortment of current ICCE items to support replacement purchases by individual Marines.

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(7) Compute initial CIF stockage criteria, war reserve requirements, and surge capabilities with COMMARFOR's input.

(8) Continually assess and refine CIF mission to enhance support provided to the operating forces and supporting establishment.

(9) Conduct an annual conference to discuss CIF policy, operations, customer support, and future plans.

d. COMMARFORLANT and COMMARFORPAC shall:

(1) Monitor CIF operations, and provide feedback to COMMARCORMATCOM, to ensure that centralized logistics support for ICCE meets user requirements in terms of customer support and readiness.

(2) Assist COMMARCORMATCOM in developing CIF stockage criteria, war reserve requirements, and surge capability.

(3) Publish amplifying guidance (based on COMMARCORMATCOM procedures for ICCE support) for issue, recovery, accountability, and replacement of ICCE. At a minimum, local policies should include the following:

(a) Check-in/check-out procedures and ICCE issue lists based on operating and training requirements.

(b) Adjudication of damaged or missing gear, voluntary gear replacement, and associated voucher file management.

(c) Unit deployment program (UDP) procedures.

(d) Support for deploying units (deployment blocks).

(4) Fund and maintain on-hand ICCE consumables and non-consumable collateral equipment as needed. See the enclosure for a list of these items. The list includes low dollar/high demand items, Modular Lightweight Load Carrying Equipment (MOLLE) components, and body armor components.

(5) Fund to reimburse CIF for replacement of ICCE when

damaged (beyond normal wear and tear), or lost, at no fault of the individual Marine.

(6) Assist COMMARCORMATCOM in planning and implementing future missions and functions for CIF's.

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(7) Participate in annual CIF conference sponsored by COMMARCORMATCOM.

e. Active duty units not supported by a CIF (e.g., formal schools, Marine Corps Recruit Depots, activities aboard Marine Corps Base Quantico, Henderson Hall, and geographically isolated units):

(1) Units with organic supply accounts shall manage ICCE per references (c) through (e), and (g). Under certain circumstances, however, units with an organic supply account may receive support from a regional CIF upon entering a Memorandum of Agreement (MOA) with COMMARCORMATCOM.

(2) Units not supported by an organic supply account shall coordinate with COMMARCORMATCOM (M400) in the event that ICCE is required. Every effort shall be made to receive support from host base or nearby units with an organic supply account (e.g., local Selected Marine Corps Reserve Unit).

f. COMMARFORRES shall coordinate ICCE support for reserve forces with COMMARCORMATCOM. Coordination shall include a MOA to cover ICCE for training and operations and CIF support requirements for SMCR, Individual Ready Reserve (IRR), Individual Mobilization Augmentees (IMA). Agreement should include (at a minimum) responsibilities, procedures for issue and turn-in, and funding.

(1) SMCR Units. SMCR units will manage ICCE through organic supply accounts. In certain cases; however, SMCR units may require ICCE from local CIF's (upon mobilization) due to shortages resulting from missing and unserviceable equipment, and/or reduced training allowances. The local CIF shall plan to provide support to SMCR units as part of their surge capacity based on MARFOR'S input, operation plan (OPLAN), and station of initial assignment (SIA).

(2) IRR and IMA. Both IRR and IMA Marines will be activated to fill vacant line numbers on established tables

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of organization. In most cases, they will report with little or no ICCE. Local CIF's will be required to provide support as part of surge capacity based on MARFOR's input, OPLAN and SIA.



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AUTHORIZED ON-HAND ICCE CONSUMABLES AND NON-CONSUMABLE
COLLATERAL EQUIPMENT

1. Operating force units supported by a CIF are authorized to hold and maintain the following ICCE consumable materiel on-hand to replace damaged or worn items.

<u>Nomenclature</u>	<u>Unit of Issue</u>
Case, Medical Instrument	EA
Insert, First Aid Kit	EA
Povidine - Iodine	BX
Lipstick, Antichap	BX
Water Purification Tablets	EA
Bandage, Adhesive	BX
Bandage, Gauze	EA
Bandage, Muslin	EA
Eye Dressing	EA
Dressing, First Aid	EA
Chinstrap, Helmet	EA
Bottle, Safety, Plastic	EA
Cap, Safety, Bottle	EA
Headband, Helmet	EA
Cap, Canteen, NBC	EA
Clip Fastener	EA

MOLLE Repair Kit (Replacement Buckles)	EA
Shoulder Strap, Left (ALICE)	EA
Shoulder Strap, Right (ALICE)	EA
Lanyard, Canteen Cap	EA

2. Operating force units supported by a CIF are authorized to hold and maintain the following non-consumable collateral equipment items on-hand:

MOLLE Components:

- Grenadier Pocket Sets (Note 1)
- SAW Pocket Sets (Note 1)
- Pistol Pocket Sets (Note 1)
- Medical Kit (Note 1)

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Body Armor Components:

- Small Arms Protective Insert (Note 1)
- Groin Ballistic Panel (Note 2)
- Ballistic Panels: Right Collar, Left Collar, and Throat Protector (Note 2)

Note: 1. These are Equipment Allowance File (EAF)-based TAM Control Number (TAMCN) items which shall be managed on the unit's Mechanized Allowance List (MAL)/Unit Material File Report per MCO P4400.150.

Note: 2. These are non-consumable SL-3 components of the TAMCN C3494 outer Tactical Vest which may be locally controlled with allowances established via an annually updated allowance authority letter signed by the unit's commanding officer.

3. The purpose of on-hand consumable and non-consumable collateral equipment is to enhance readiness and economical management of low-cost expendable items and interchangeable non-expendable components of the MOLLE and body armor systems. Commanders may modify these lists as local requirements dictate. Stockage should be minimal.

4. COMMARCORMATCOM shall publish updates to this list annually in a Marine Corps bulletin in the 4400 series.

ENCLOSURE (1)